

Program Schedule: CDM Annual Seminar 24-25 Feb 2026

First Day- 24 Feb 2026 (Tuesday)			
Ser	Time	Event/ Topic	Speaker/ Guest
1	0845-0900h	Preliminaries	Master of the Ceremony
2	0900-0915h	Opening Address	Maj Gen G Srinivas, VSM, Commandant CDM
Session 1: Multi-Domain Operations and Integration			
Chair & Moderator: Air Chief Marshal VR Chaudhari, PVSM, AVSM, VM (Retd)			
3	0915-0930h	Introduction to the Session Theme Speakers	Chair & Moderator
4	0930-0950h	Lessons from Recent Conflicts - Relevance to India	Col Gagan Singh, DS, CDM
5	0950-1020h	Tea Break at Sanghamitra	
6	1020-1050h	Relevance of MDO in India's Operational Environment	Vice Admiral Anil Chopra, PVSM, AVSM (Retd)
7	1050-1120h	Operationalising MDO in the Indian Context	Lt Gen Hitesh Bhalla, UYSM, SC**, SM, VSM, GOC 14 Corps
8	1120-1150h	Crystal Gazing: Imagining MDO in 2035 for Future Readiness	Air Marshal Balakrishnan Manikantan, PVSM, AVSM, VM, AOC-in-C, CAC
9	1150-1250h	Interactive Session and Concluding Remarks	Chair & Moderator
10	1250-1300h	Felicitation of Guest Speakers of Session 1	
11	1300-1400h	Lunch Break	
Session 2: Technology Empowerment and Atmanirbharata in Capability Development for MDO			
Chair & Moderator: Dr G Satheesh Reddy, Ex-Chairman DRDO			
12	1400-1410h	Introduction to the Session Theme and Speakers	Chair & Moderator
13	1410-1430h	Emerging & Disruptive Technologies for MDO	RAdm V Ganapathy, NM, Comdt, MILIT
14	1430-1450h	Atmanirbhar Bharat & the Defence Industrial Technological Base	Mr Sanjay Chakraborty, Head of Strategy -PES Business, L&T MBDA Msl Sys
15	1450-1510h	Information Dominance & Cognitive Warfare	Lt Gen Mohit Malhotra, AVSM, SM, COS, HQ EC
16	1510-1530h	Defence Cyber & Space strategy in MDO	Lt Gen MU Nair, PVSM, AVSM, SM (Retd)
17	1530-1615h	Interactive Session and Concluding Remarks	Chair & Moderator
18	1615-1625h	Felicitation of Guest Speakers of Session 2	
19	1630-1650h	Address by CDS	
20	1650-1700h	Felicitation Datathon 2025 Finalists	General Anil Chauhan, PVSM, UYSM, AVSM, SM, VSM, CDS
21	1700-1715h	Address by Knowledge Partner on 'Leadership for Future-Ready and Resilient Indian Armed Forces'	Prof Madan Pillutla, Dean ISB
22	1715-1745h	Group Photograph and Tea	
23	1930-2130h	CDM Seminar Dinner	
			CDM Officers' Mess

Final Day- 25 Feb 2026 (Wednesday)			
Ser	Time	Event/ Topic	Speaker/ Guest
Session 3: Structures, Preparedness and Resilience for MDO			
Chair & Moderator: Lt Gen PR Shankar, PVSM, AVSM, VSM (Retd)			
24	0815-0830h	Preliminaries	Master of the Ceremony
25	0830-0845h	Introduction to the Session Theme and Speakers	Chair & Moderator
26	0845-0915h	Future Warfare: Leading in the age of Atomised Decision Making	RAdm Sandeep Singh Sandhu, NM, SDS, NDC
27	0915-0945h	Organisational Design and Structures for Interoperability & Integrated Capability Development	Lt Gen Vinod Bhatia, PVSM, AVSM, SM (Retd)
28	0945-1005h	Human Capital & Leadership for Future Warfare	VAdm Vineet McCarty, AVSM, DCIDS (PP&FD)
29	1005-1030h	Group Photograph and Tea	Ashoka Main Lawns & Sanghamitra
30	1030-1100h	Challenges in Integrating Advanced Technologies and Maintaining Human Centrality	Lt Gen Karanbir Singh Brar, PVSM, AVSM (Retd)
31	1100-1130h	Civil-Military Fusion for MDO	Lt Gen PR Shankar, PVSM, AVSM, VSM (Retd)
32	1130-1215h	Interactive Session and Concluding Remarks	Chair & Moderator
33	1215-1230h	Felicitation of Guest Speakers of Session 3	
34	1230-1245h	Valedictory Address	Lt Gen Zubin A Minwalla, UYSM, AVSM, YSM, DCIDS (DOT), DCIDS (DOT)
35	1245-1300h	Vote of Thanks	Cmde Prashant D Sidhaye, VSM, HFPAT, CDM
36	1300h onwards	Dispersal	