



COLLEGE OF DEFENCE MANAGEMENT

JOINING INSTRUCTIONS SENIOR DEFENCE MANAGEMENT COURSE-91 (01-27 DEC 25)

PART I: INTRODUCTION

General

1. College of Defence Management is a premier tri-Service institution imparting management training to officers of the Defence Services. The College of Defence Management is entrusted with the responsibility of instilling contemporary management thoughts, concepts and practices in the senior leadership of the three Services.
2. The College has trained over 10,000 officers since its inception through its in-house training programmes. Selected Civilian Officers from the Ministry of Defence and officers from friendly foreign countries also attend these programmes. Over the years, the College has achieved the unique status of being a National Centre for Management Education, especially in the field of Defence Management. In recognition of this eminence, the All India Management Association (AIMA), the apex body for Management in India, invited the College to be an institutional member of the Association, along with the Indian Institutes of Management and Administrative Staff College of India (ASCI).
3. Senior Defence Management Course (SDMC) is a four weeks' course attended by selected officers of the rank of Brig/ Cmde/ Air Cmde as well as Civilian Officers from MoD. Certain vacancies are also allotted to officers from friendly foreign countries. The inputs are at conceptual level and are oriented towards enhancement of leadership potential and decision making skills through application of modern management concepts and techniques. The course also offers participants an opportunity to enlarge their perspective by exchange of views on selected themes related to this exposure.
4. Senior Defence Management Course-91 will be conducted at the CDM, Secunderabad from 01-27 Dec 25.

PART II: TRAINING

Aim and Objectives

5. **Aim.** To expose participants to management concepts and associated techniques and to offer them an opportunity to enlarge their perspective by exchange of views on selected themes related to management in the Armed Forces.
6. **Objectives.**
 - 6.1 Enhance competence in Human Resources Management through an exposure to contemporary concepts in Organisational Behaviour.



6.2 Appreciate current trends in organisational development for enhancing Organisational Effectiveness.

6.3 Understand the process of Higher Defence Planning so as to be able to appreciate the complexities of Perspective Planning and Force Structuring.

6.4 Understand the fundamentals of macro-economic issues with particular emphasis on Economics of defence, Micro economic principles & financial planning practices.

6.5 Acquire understanding of issues related to Supply Chain Management in the Armed Forces for optimal utilisation of resources.

6.6 Augment decision making, policy designing and policy implementation capabilities through systems approach, quantitative as well as qualitative techniques and Operations Research.

6.7 Enhance skills in Information Technology so as to harness its potential as a force multiplier.

6.8 Promote original research work to utilise knowledge & domain expertise, to take informed decision and develop analytical decision making.

Qualitative Requirements

7. **Qualitative Requirements for SDMC.** The course is applicable for any officer of the rank of Brig, senior Cols and equivalent ranks from the three services and MoD. The officer should not have qualified on HDMC.

Course Design

8. **International Participants.** The adm instructions for International Participants are mentioned at **Appendix A**.

9. **Course Capacity.** Refer this College SOP No CDM/SOP/Trg/2019/21 dated 05 Jun 19 which is uploaded on CWN. The course is designed for 47 participants including 18 International Participants.

10. **Course Duration.** The duration of SDMC-91 is for twenty-eight full working days wef 01-27 Dec 25.

11. **Working Hours.** The duration of working hours will be wef 0800 – 1400 hr from Monday to Saturday.



12. **Timings & Dress.** The programme begins on the first day at 0830 hr. All officers are requested to be seated in '**Chanakya Hall**' class room in Gandhi Block by 0750 hr every day. The dress for the first day of the week will be **Summer Working Uniform & Open Collar for other days.**

13. **Training Pedagogy.** The methodology of teaching at the College has been designed to be dynamic with focus on participative and interactive learning for a productive and intellectually stimulating learning experience.

14. **Block Syllabus.** Block Syllabus for SDMC-91 is attached as **Appendix B.**

15. **Study Material.**

15.1 CDM has a well-established College Wide Network (CWN) and virtually all aspects of the course curriculum including day to day passing of instructions, class room teaching, submission of solutions where required, issue of training programme are carried out online. It is essential that participants are reasonably proficient in IT.

15.2 Reading material and General Instructions may be downloaded from CDM Website at <https://cdm.gov.in>.

15.3 Soft copies of study material required by participant officers will be uploaded on the CWN. Participants will also be issued with hard copies of the training material that are considered essential for assimilation. The training programme and the course material for the duration of the course will be issued to the participants on the first day.

16. **Peer Learning.** As part of peer learning, participants will be required to give Research Design presentations on Defence Management situations in group of four syndicates for a duration of approx 40 min. Participants will be allotted topics after joining for the course.

17. **Library.** CDM has a vibrant and well stocked library with a diverse collection of books as well as well-curated research material on various disciplines.

18. **Coordination.** Training Branch coordinates all the training activities with respect to the SDMC-91. The undermentioned officers may be contacted with respect to the training activities of the course:-

Ser No	Name	Appt	Mob No	E-mail id
18.1	DS Coord	DS Coord	040-27115741	Dscoordcdm.ids@gov.in
18.2	Trg Coord	Trg Coord	040-27115741	trgcoord.ids@gov.in
18.3	Basic DS	Basic DS	+91 9596799211	ds44.ids@gov.in
18.4	HoD IS	HoD IS	040-27111989	hodit.ids@gov.in



PART III: ADMINISTRATION

19. Arrival / Reception / Dispersal

19.1 **Reaching CDM.** CDM is located at Sainikpuri, Secunderabad. Participants are required to reach CDM under their own arrangements. Taxi services are available through mobile apps and on pre-paid basis on arrival at the airport. Scan the QR Code to use Google Maps to reach CDM.



19.2 **Date of Arrival.** All participant officers are to report only on **29 Nov (AN) / 30 Nov 25 (FN) and not prior to that date.**

19.3 **Reception.** A Reception Cell will be established at **CDM Officers Mess wef 29 Nov 25.** Upon their arrival at CDM, officers are requested to report to the reception for completion of arrival formalities and for further instructions.

19.4 **Dispersal.** The dispersal from the college on termination of the course may be planned only **after 1200 hr on 27 Dec 25.** Please don't book your return tickets for any flight originating from Hyderabad before **1600 hr on 27 Dec 25.**

19.5 **Cab Services.** Officers may use cab services from the airport to reach CDM and claim the cost of transportation from airport to CDM as authorised. **Prepaid cabs such as Meru cab and Sky cab, app-based cabs such as Ola & Uber, among others, are available at airport.** The distance from airport is approx 45 km (1 hr 30 mins). CDM is located near Ammuguda Bus stop (Yapral) / Sainikpuri. Google Map showing route from Airport to CDM is placed at **Appendix C.**

20. Documents.

20.1 **Arrival Information.** All participant officers are requested to send their arrival information by filling up the Google link <https://forms.office.com/r/hNgpy7Au18?origin=lpr> as per **Appendix D.**

20.2 All service participants must be in possession of their **Course Detailment Letter, Movement Order and Identity Card.** Personal particulars of the officers are requested to be filled using the Google link <https://forms.office.com/r/pSzZxAjaQS?origin=lpr> given in **Appendix E.** The hard copy of the same is required to be handed over to reception cell on arrival latest by **02 Dec 25.**



21. **Accommodation and Messing.** All participants of the SDMC-91 course will be accommodated in the Officers' Mess which is located inside the College premises. List of facilities provided in rooms is attached as **Appendix F**.

22. **Financial Arrangements.** Service officers are advised to draw their TA/DA advance before coming for the course. The approximate Mess Bill for the duration of the course would **Rs 2,000/- per day** for accommodation and messing. Coffee Bar charges would amount to **approximately Rs 3,000/-** for the duration of the course. The visit to any tourist place in City would be on own expense.

23. **Dress.** The dress is formal civil dress (open collar light coloured full sleeve shirt and dark trousers) with a name tab issued by CDM. Summer working uniform will be worn on Monday and also on the first and the last day of the course or on specific occasions including course photograph, which will be specified separately. Officers are advised to bring formal neck ties to cater for external visits to station units / installations.

24. **Banking Facilities.** SBI Branch, 1 EME Centre is located close to the College. ICICI & SBI ATM counters are located in the CDM complex. In addition, ATMs of most of the major banks are available in the vicinity of the College. Specific banks also offer currency exchange facility.

25. **e-Bikes.** CDM, in partnership with Smart Bike Mobility Pvt Ltd has launched a modern Public Bike Sharing facility on campus to promote eco-friendly and convenient transportation for all residents. Users can easily hire geared push pedal bikes or electric smart e-bikes from four dedicated stations using the SmartBike mobile app. (available on IOS & Android). No driving license is required and both types of bikes are maintained by SmartBike Mobility for a hassle-free experience. This initiative reflects CDM's commitment to sustainable, economical and user-friendly intra-campus mobility solutions for its community. Participants on short courses can use these bikes for commuting in and around CDM any time of day. **Hiring charges for Geared Push Pedal Bikes is Rs.25 per hour plus GST and Smart Electric e-Bikes is Rs.1 per minute. Single charge range is 55-60 km @22-25 km /hr speed.**

26. **Medical Facilities.** MI Room facilities are available in CDM premises. Military Hospital, Secunderabad is located at a distance of approx five kms from CDM. Military Dental Centre, Bolaram is located three kms from CDM.

27. **Leave.** No leave is permitted during the course. However, specific cases may be considered on extreme compassionate grounds with the approval of the Commandant, CDM.



28. **Sports and Leisure Time.** CDM offers the following sports and leisure time activities:-

28.1 **Tennis and Squash.** Tennis and Squash facilities are available at CDM.

28.2 **Gym.** A well-equipped gym is available in the CDM Officer's Mess.

28.3 **Golf.** Two 18-hole golf courses, viz Bison Ecology Park and Training Area (BEPTA) and Eagle Environmental Park and Training Area (EEPTA) are in close vicinity. Participants may play by paying Green Fees.

28.4 **RSI.** RSI is located about 1.5 km from the College. Officers may use facilities on cash payment basis. Mess Secretary, CDM will facilitate temporary membership.

29. **Information on Hyderabad.** Hyderabad is capital of Telangana, a state in India, and is known to be founded in 16th century. Many other relevant information regarding history, weather and places of tourist interest are placed as **Appendix G**.

30. **Contact Persons.** The undermentioned officers may be contacted with respect to the administrative activities of the course:-

Ser No	Name	Appt	Mob No	E-mail id
30.1	Col Adm	Col Adm	+91-40-27111731	ssoadm.ids@gov.in
30.2	---	College Duty Clk	+91-40-27111731	---

31. **Address.** The postal address and other details of the College is as under:-

- 31.1 **Postal** : College of Defence Management
Sainikpuri PO
Secunderabad – 500 094
- 31.2 **Telegraphic** : CDM Secunderabad – 500 094
- 31.3 **Fax** : Col Adm : 0091- 40-27111731
DS Coord : 0091- 40-27116451
- 31.4 **CDM Website** : <https://cdm.gov.in>
- 31.5 **e-mail** : ds44.ids@gov.in



Appendix A

(Refers to Para 8 of Joining Instructions of SDMC-91)

ADMINISTRATIVE INSTRUCTIONS: INTERNATIONAL PARTICIPANTS

1. **Reception_Arrangement.** A reception centre will be set up at the CDM Officers' Mess. On arrival, IP are requested to report to the reception for completion of arrival formalities and further instructions. IP should carry documents at para 2 for completing the registration process. In addition, **International Participants are requested to kindly email photocopy of their Passport & Visa prior to their arrival by 10 Nov 25.**
2. **Documentation.** The following documents need to be produced on arrival: -
 - 2.1 Passport.
 - 2.2 Visa.
 - 2.3 National ID (Should specify home address which is required for issue of Indian SIM Card).
 - 2.4 Country Security Assurance from respective Embassy
 - 2.5 Letter from country/ embassy arriving single/ with family indicating duration of stay in India.
3. **Allowances.** Eligible IPs under Indian Technical and Economic Cooperation (ITEC) and Special Aid Programme (SAP) under the aegis of MEA, GoI will draw their allowances from IP Cell of CDM. The allowance will be calculated based on the number of days of the duration of the course.
4. **Accommodation.**
 - 4.1 **CDM Officers Mess.** (Married Officers Staying Single or Single Officers)
 - 4.1.1 Individual room for every International Participant.
 - 4.1.2 Rooms are well equipped with queen size bed, mattress, blanket and wardrobe. Furniture includes study tables, sofas and coffee table.
 - 4.1.3 Electronic equipment provided in each room includes fridge, electric kettle, television, and air-conditioner.
 - 4.1.4 Welcome pack upon arrival includes linen, bath towel, essential toiletries, mosquito repellent and iron board/ box.



4.1.5 Room bearer is the helper service provided by Officer's Mess and will be charged through Mess Bill. The room bearer will assist in cleaning, and preparing uniform for IP. The complete list of duties to be performed by room bearer is provided in each room.

5. **Messing.**

5.1 Preference of meals/menu will be sought upon joining the College. IPs are encouraged to discuss their preference for meal with Food Member, who will be an Indian participant of the course.

5.2 Standard Daily meal rates will be charged in the Mess Bill.

6. **Indian SIM Card for Mobile Communication Service.** CDM will facilitate issue of Indian SIM Card and the cost will be borne by IPs. Service providers will be made available at Reception of Officers Mess.

7. **Internet Service.** CDM will provide Wi-Fi Network in the Residence / Single Officers Accommodation on chargeable basis.

8. **Vehicle Rental.** IPs may hire a car or two wheelers for the entire duration of stay at CDM. A few bicycles are available with sports officer and provided free of cost on requirement basis during the course. The rent of car varies according to the type and condition of the car, which may approximately range from INR 7000 to 12000 per month. List of vendors for vehicles hiring will be provided to the desiring International Participants at Reception of Officers Mess. **IPs are required to be in possession of international driving licence**, in case they want to hire a vehicle.

9. **Mess Bills.** Mess Bills are generated at end of every month and accessed through CWN computer. The mess bills for IPs will be reimbursed through IP Cell.

10. **Medical Support.**

10.1 **CDM MI Room (MIR).** A Medical Investigation (MI) Room is provided and located about 250m from CDM, within the same complex but in another compound. The MIR caters to the healthcare needs of its participants and staff. These facilities offer basic medical services and first aid. For more comprehensive medical care, the Military Hospital (MH) in Secunderabad is located approximately five kilometers from CDM. Additionally, the Military Dental Centre in Bolaram is about three kilometers away, providing dental services. For Participants who would require or prefer civil medical attention or service, some private hospitals are available within vicinity of CDM.

10.2 **Private Hospital Facility.** There are a number of polyclinics and dispensaries in the near vicinity for dental, ophthalmology, dermatology and general medicine. However, Super-Speciality hospitals of international standards are listed below:



10.2.1 **Apollo Hospitals (Secunderabad).** A Super-Speciality hospital for general surgery, maternity care, neurology and cardiology located at 8.9 Km from CDM.

10.2.2 **KIMS Hospitals (Secunderabad).** A Super-Speciality hospital located at 14 Km from CDM.

10.2.3 **Rainbow Children's Hospital (Secunderabad).** Specialised in pediatrics, located at 7.6 Km from CDM.

10.2.4 **Maxvision Super Speciality Eye Hospital (Secunderabad).** Specialised in ophthalmology, located at 4 Km from CDM.

10.2.5 **LV Prasad Eye Institute (Secunderabad).** Specialised in ophthalmology, located at 4.9 Km from CDM.

11. **Conclusion.** CDM is proud to have 631 International Participants as alumni from more than 43 countries and all efforts are made to make the Senior Defence Management Course a pleasant and fruitful learning experience for International Participants.



Appendix B

(Refers to Para 14 of Joining Instructions of SDMC-91)

SENIOR DEFENCE MANAGEMENT COURSE-91

BLOCK SYLLABUS

1. **Strategic Management (SM).** SM includes SM Process, Comprehensive Assessment of Security Strategies (COMPASS), Geopolitics, National Interest & National Security, National Power, Net Assessment, SWOT Analysis, Scenario Building Process, SWOTEX (Syndicate Presentation) and allied subjects.
2. **Organizational Behaviour (OB).** OB includes Self-Awareness, Perception, Communication, Decision Making, Management of Change, Conflict Management, Dissent Management, Negotiations, Organisational Climate and Stress Management.
3. **Operation Research and System Analysis (OR&SA).** Operations Research & Linear Programming, Analytical Hierarchy Process, Systems Analysis - Tools & Techniques in Decision Making, Networks & Time Estimation.
4. **Financial Management (FM).** FM includes Economics of Defence, Macro Economic Concepts, National Income, Economic Stability & Growth, Banking & Monetary Controls, Managerial Economics, Cost-Volume-Profit & Break-Even Analysis, Time Value of Money and Capital Budgeting.
5. **Supply Chain Management (SCM).** SCM Drivers & Strategic Fit, Life Cycle Costing Concepts, Capital Acquisition - Org & Process, RFI, SQR, AON, RFP, Trials, TEC, CNC, Make, Innovate and Lease Clauses, Revenue Procurement, Contract Management, Important Terms of RFP, GEM & e-Procurement.
6. **Research in Practice.** In this module, a brief exposure would be given to participants on Research Fundamentals, Research Process & Defining Research Problem, Review of Literature & Research Hypothesis, Research Design, Data Collection & Questionnaire Design, Quantitative Data Analysis, Interview Techniques & Qualitative Data Analysis, Interpretation & Report Writing.
7. **Project Management (PM).** Overview of PM, Introduction to PM Software, MS Project & Individual Competence Baseline.
8. **ICT.** Big Data and Visual Analytics with focus on Data Visualisation using Microsoft Power BI and advanced MS Excel.



11

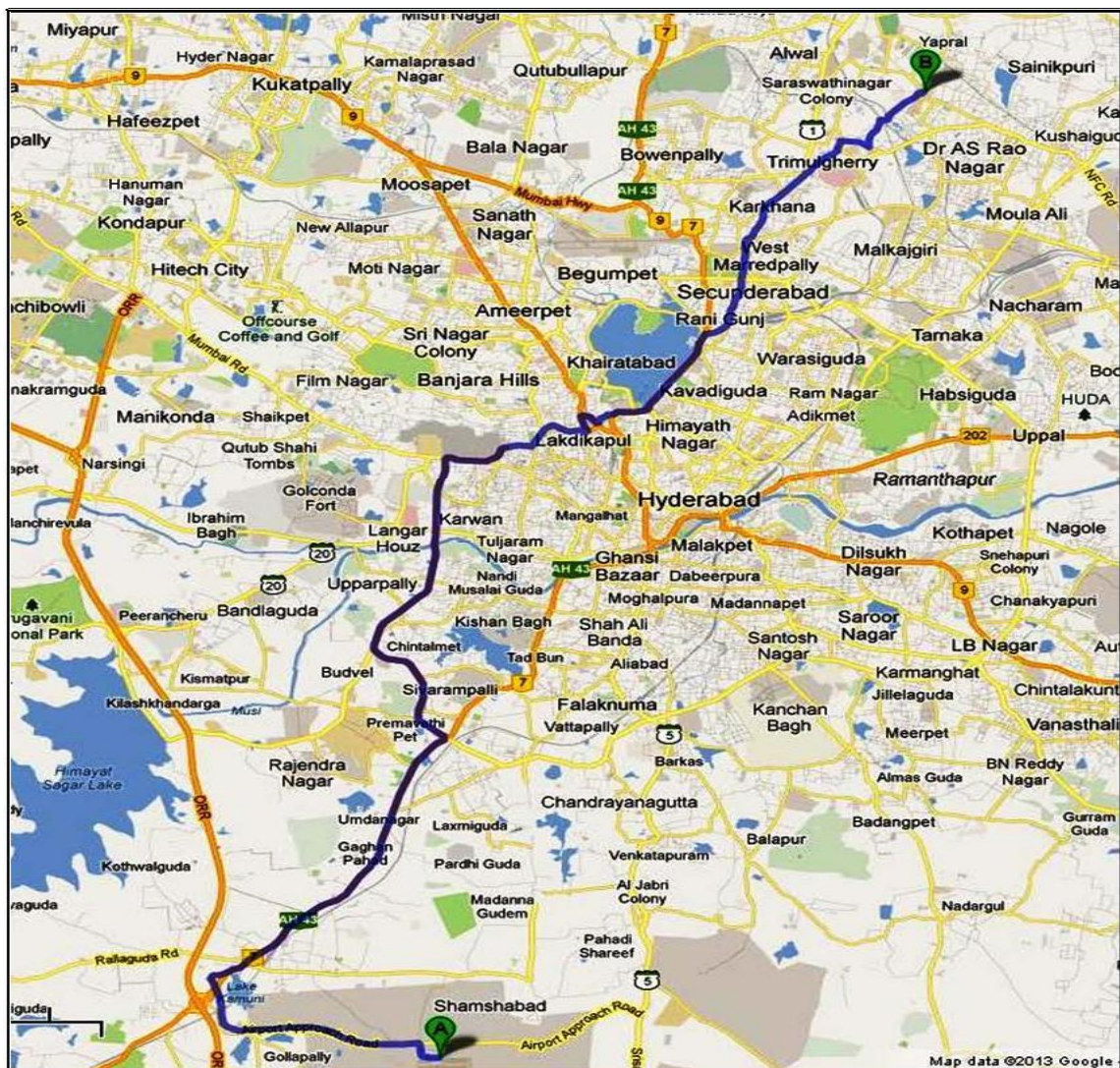
Appendix C

(Refers to Para 19.5 of Joining Instructions of SDMC-91)

SENIOR DEFENCE MANAGEMENT COURSE-91

MAP SHOWING ROUTE FROM RGIA, HYDERABAD TO CDM

[Google link]: <https://maps.app.goo.gl/9gyXsdEZXgVLDtcu7>





12

Appendix D

(Refers to Para 20.1 of Joining Instructions of SDMC-91)

[CLICK ON THE LINK BELOW TO FILL UP THE ARRIVAL DETAILS FORM]

<https://forms.office.com/r/hNgpy7Au18?origin=lprLink>

ARRIVAL INFORMATION: SDMC-91

Ser No	Details	Fill the information in this column
1.	Rank	
2.	Name	
3.	Mode of Travel	Airline : Flight No : ETA :
		Train Name : Train No : ETA : Rly Stn :
4.	Entraining/Emplaning Station and Date	
5.	Mobile No	
6.	e-mail ID	
7.	Culinary preference	Vegetarian/Non Vegetarian
8.	Any other information	

*All trains coming from Mumbai/ Pune stop at Secunderabad/ Begumpet Railway Station which is nearer to CDM as compared to Hyderabad (Nampally) Railway Station. Officers are advised to get down at Secunderabad/ Begumpet Railway Station.



13

*Hyderabad airport is approx 45 km away from CDM. The travelling time is nearly 1 hr 30 mins. Prepaid cabs are available at the airport.

Place:

Date:

Signature :-----



14

Appendix E

(Refers to Para 20.2 of Joining Instructions of SDMC-91)

[CLICK ON THE LINK BELOW TO FILL UP THE ARRIVAL DETAILS FORM]

<https://forms.office.com/r/pSzZxAjaQS?origin=lprLink>

(TO BE HANDED OVER TO RECEPTION CELL

ON ARRIVAL LATEST BY 30 NOV 25)

Ser No	Details	Fill the information in this column
1.	Name (in Block Capital)	
2.	Decorations	
3.	Personal No	
4.	Substantive Rank with Date	
5.	Acting Rank with Date	
6.	Regiment/Corps/Branch	
7.	Date of Commission	
8.	Date of Seniority	
9.	Date of Birth	
10.	Marital Status	
11.	CDA/ Pay Account No	
12.	Bank Account No and Bankers	
13.	Identity Card No	
14.	Blood Group	
15.	Date of booster dose of COVID Vaccine administration	



Ser No	Details	Fill the information in this column
15.	Next of Kin and Relationship	
16.	Permanent Home Address	
17.	Present Address	
18.	Telephone(s)	
19.	E mail ID	
20.	Management Qualifications	
21.	Details of Courses undergone	
22.	Academic Qualifications	
23.	Articles/Papers/Books Published	
24.	Would you like to share your experience with rest of the participants and the Faculty which could highlight any of the themes of your course? If Yes, please attach a synopsis of the proposed talk. We have planned for four talks of 40 minutes each during the course as part of peer learning.	



16

Ser No	Details	Fill the information in this column
Please submit this form with a passport size photograph of self and joint photograph with spouse for publishing in College Magazine. Kindly write name of officer and spouse on back of the photograph.		

Date:

(Signature of the Participant Officer)



17

Appendix F

(Refers to Para 21 of Joining Instructions of SDMC-91)

LIST OF ITEMS / EQUIPMENT AVAILABLE AT THE SINGLE OFFICERS ACCOMMODATION AT CDM OFFICERS' MESS

1. Air conditioned furnished bedrooms.
2. Refrigerator.
3. LCD TV with DTH.
4. Electric kettle with items for making tea.
5. Electric iron.
6. Newspaper.
7. Welcome hamper.
8. Basic toiletries
9. Welcome card with important telephone numbers.
10. PC with College Wide Network connectivity.
11. Washing Machine/ Laundry Service.

Note: Room bearer have been earmarked for respective rooms on sharing basis.



Appendix G

(Refers to Para 29 of Joining Instructions of SDMC-91)

INFORMATION ON HYDERABAD

1. **Introduction.** Hyderabad, the capital city of Telangana consists of the twin cities of Hyderabad and Secunderabad and is a bustling 400-year-old metropolis with an urban population of approximately 6 million people. Hyderabad is famous as the former seat of the fabulously wealthy Nizams of Hyderabad. It is built on the banks of the river Musi. The district is situated between 77° 30' and 79° 30'E, of the eastern longitudes and 16° 30' and 18° 20'N, of northern latitudes. The Hyderabad district shares boundaries with the Nalgonda district, Mahabubnagar district, Karnataka State and Medak district in the East, South, West and North directions respectively. It has population of 39,43,323 lakhs as per the 2011 census.
2. **Weather.** Hyderabad climate is hot and humid in the month of May when the temperature scorches up to 40-45 degrees. In the months from Jun to Sep, the city receives medium to heavy rains. Monsoon days are not preferable for traveling. In Oct, the temperature hops in between 22 degrees and 30 degrees, whereas, it drops to a minimum of 20 degrees in Nov. During the months of Dec and Jan, the temperature cuddles in between 15 and 20 degrees. In Feb and Mar, it rises to about 24-27 degrees and in the month of Apr, soars to 30-35 degrees.
3. **Location.** Hyderabad is located approximately in the centre of Deccan plateau. The distance from Bengaluru to Hyderabad is about 572 kms and is about 712 kms from Mumbai. Chennai is located approximately 630 kms from Hyderabad and Tirupati is about 558 kms. It is about 586 kms from Vizag. Thus, Hyderabad can be comfortably reached by road from the major South Indian and Deccan cities.
4. **History.** Hyderabad is the capital and largest city of the South Indian state of Telangana. It was ruled by the Qutub Shahis, Mughals and the Nizams which shaped its history. The city is noted for monuments which includes the masterpiece of Charminar and the fort of Golconda. There are multitude of masjids, temples, churches and bazaars in the city. In 2010, the city was listed among the Gamma+ World City by the global city index produced by GaWC and in 2011 the city was rated nineteenth in the world by the New York Times in 'The list of 41 Places to Go' in 2011. It was ranked 3rd Best City to Travel in 2013 by Lonely Planet.

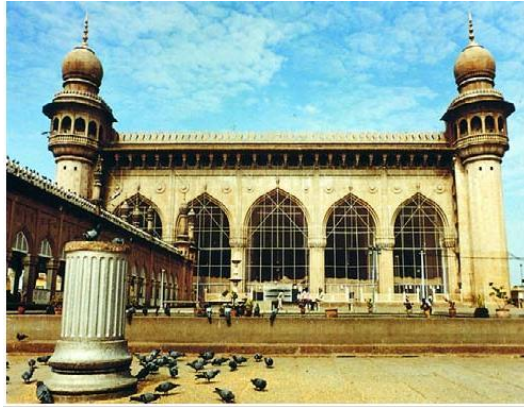
Places of Tourist Interest

5. The city houses famous historical sites like Charminar, UNESCO Asia Pacific Heritage site of the *Chowmahalla Palace*, *Salar Jung Museum* (among the world largest private collection museum) as well as art galleries, libraries, sports complexes, museums and theatres. Hyderabad is known as The City of Pearls, as once it was the only global center of large diamonds and natural pearls trade. Many traditional and historical bazaars are located around the city.



19

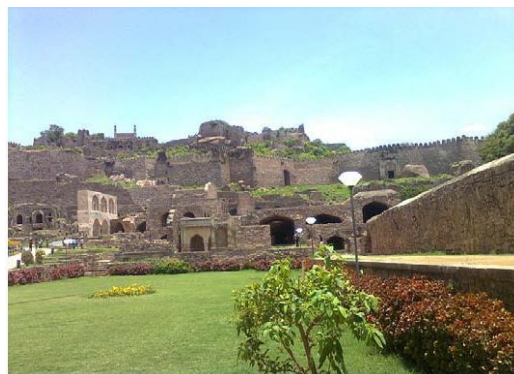
6. **Mecca Masjid.** Mecca Masjid was built 400 years back during the reign of Sultan Muhammad Qutub Shah, the 6th Qutub Shahi Sultan of Hyderabad. The three arched facades have been carved from a single piece of granite. More than 8,000 workers were employed to build the mosque.



7. **Charminar.** A major landmark of Hyderabad with four graceful minarets located in the old city. It is built by Muhammed Quli Qutb Shah as a memorial for plague victims. It is in the midst of 'Charkaman' which are the four archways leading to roads in all four directions of the monument.



8. **Golconda Fort.** Once abandoned by Qutub Shahis, Golconda Fort is one of the most magnificent fortress complexes in India. Seated on a hillside, the spiralling fort was amongst the strongest forts of India.





9. **Qutb Shahi Tombs.** There are various tombs dedicated to the rulers of Qutub Shahi dynasty, located at Shaikpet, near Golconda Fort. These are an example of Deccan architecture with large minarets, huge domes, delicate marble designs and multiple inner passages.



10. **Paigah Tombs.** These are recently discovered series of mausoleums of Paigah nobles with unique geometrical sculptures. These are located at Chandrayanagutta.

11. **Paigah Mosque (Spanish Mosque).** This Mosque is famous for its amazing architecture. The mosque was constructed in the Andalusian/Spanish Architecture by Sir Vicar-ul-Umra a Paigah Nawab in 1906.

12. **Falaknuma Palace.** Built by an Italian architect through one of the Paigah nobles, Nawab Viqar al-Umra'. Complete in Italian marble, Louis XIV-style decor, Mughal ambience, marble staircases and ornate fountains, it has now been undertaken by the Taj group and has been developed as a Heritage Hotel.

13. **Asman Garh Palace.** It was designed and built by the erstwhile Prime Minister of Hyderabad state Sir Asman Jah in 1885 on a hillock for leisure. It is based on Gothic architecture and is in the shape of a European medieval castle. The palace presently houses a museum displaying archaeological relics.

14. **Taramati Baradari.** 'Taramati Baradari' is a palace located near Gandipet Lake that was built under the reign of Abdullah Qutb Shah, the Seventh Sultan of Golkonda as an ode to his favourite courtesan.

15. **Bella Vista.** It was a royal palace of the Nizams built in 1910. The Bella Vista Palace is an Indo-European building standing on a 10-acre (40,000 sq m) verdant campus. The building's French architect christened it as Bella Vista, meaning beautiful sight, as it overlooks the Hussain Sagar Lake. It is located in the Saifabad suburb of the city. It now houses the Administrative staff college of India.

16. **Salar Jung Museum.** The museum houses the largest one-man collection of antiques in the world. Collections include the Veiled Rebecca and other huge collection



of artefacts dating back to a few centuries. Apart from the galleries, there is a reference library, reading room, publication & education section, chemical conservation lab, sales counter and a cafeteria.

17. **Birla Planetarium.** The Planetarium is another magnificent building with a big dome resembling that of the '*Gol Gumbaz*' of Bijapur. The special attraction are the shows which unveil the mysteries of the cosmos and the origins of the universe, comets, eclipses, unidentified flying objects etc. The latest addition is the '*Dinosaurium*', which houses a collection of dinosaur egg fossils.

18. **Museum.** It is a newly inaugurated Museum and is famous amongst the tourists. Muffakham Jah, the grandson of the last ruler of Hyderabad State, said that "The history of Hyderabad was always over shadowed as most historians tended to focus only on Mughal rule". The museum has brought nearly 4,000 years of history of the city through archaeological evidence such as the neolithic pots, megalithic sites, European styled terracotta figurines, coins of Satvahana period among others.

19. **Sri Lakshmi Narasimha Swamy Temple, Yadagirigutta.** Located at distance of 62 km from Hyderabad is a popular Hindu Temple of '*Narasimha Swamy*', an incarnation of **Lord Vishnu**. The temple is quite popular amongst locals and is busy throughout the year.

20. **Birla Mandir.** Hindu temple made of white marble located on top of a hill overlooking the city.

21. **Hussain Sagar Lake.** It is a man-made lake famous for the 19-metre tall Buddha statue installed in the centre of the lake. Located on its banks is Tank Bund which consists of beautiful gardens and statues of famous personalities. Boating and water sports are a regular feature at the lake.



22. **NTR Gardens.** This leisure spot is located beside the IMAX theatre. Situated on 36 acres (1,50,000 sq mtr) of land adjoining the '*Hussain Sagar*', these gardens provide entertainment and recreation to families and youth alike. It also houses a memorial of Late Shri Nandamuri Tharaka Rama Rao, former Chief Minister.



23. **Lumbini Park.** Lumbini Park is a small public, urban park of 7.5 acres (0.030 km²; 0.0117 sq mi) adjacent to '*Hussain Sagar*' Lake in the busy Necklace Road area and is one of the popular parks in the city.

24. **Ramoji Film City.** It is the world's largest integrated film studio cum theme park, at nearly 3,000 acres. It is also one of Asia's most popular tourism and recreation centres. Recently, it has made its way to the Guinness Book of World Records for being the largest film studio in the world.

25. **Shilparamam.** Located opposite Cyber Towers, HITEC city, it is an arts and crafts village which was conceived with an idea to create an environment for the preservation of traditional crafts such as sculpting wonders from stone, weaving in cotton, silk and gold thread, Dhaka muslin, '*Kondapalli toys*', '*Bankura horses*', '*gudda-guddis*' of Punjab, temple arts and a motley of Indian arts and crafts.

26. **Laad Bazaar.** Also called '*Chudi Bazaar*' it is located on the west side of the '*Charminar*', and is known for its exquisite bangles, jewellery and pearls shops.

27. **Koteswar Temple.** Koteswar temple near 1 EME Training Centre is quite old and famous among the locals.